



Preserving the environment through integrated recovery and disposal.

MEMORANDUM

TO: Elected Officials, Investors, Contractors and Interested Individuals

FROM: William A. Rabbia, Executive Director

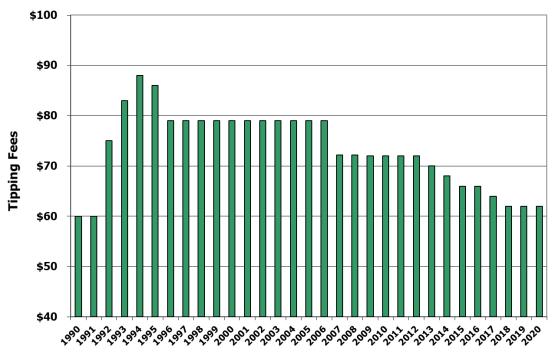
DATE: October 28, 2019

RE: Proposed 2020 Budget

I am pleased to submit the attached proposed 2020 budget for the Oneida-Herkimer Solid Waste Authority, pursuant to Article IX, Section 9.2 of the Authority Bylaws and the Public Authorities Accountability Act of 2005. Highlights of the Authority's proposed budget and rates for 2020 include:

- The Authority will maintain rates charged in 2019 with no increases.
- The Authority will maintain rate for source separated organics (SSO) [food waste] of \$40 per ton. The
 Authority's SSO processing facility became operational in second quarter 2019 and will process SSO to be
 diverted from the landfill and converted to electricity.

ONEIDA-HERKIMER SOLID WASTE AUTHORITY Historical MSW Tipping Fees 1990 - 2020



Vice Chairman

MEMORANDUM

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REVENUE HIGHLIGHTS

- 2020 projected tonnage estimates based upon 8-month actual tonnage in 2019 and a review of historical data.
- Sale of recyclables revenues forecasted with 8-month data from 2019, historical review and market projections for 2020.
- The out of county recyclables processing revenue has slightly increased with the projected annual tonnage from Oswego, Lewis and Fulton Counties.
- The Authority will continue to operate two engines at its power facility as per its agreement with WM Renewable Energy.
- Carbon credit revenue is budgeted only through July 14, 2020. Carbon credits are typically valued only for the first 10 years of a project.
- The Authority will continue to waive the permit fee for the haulers/businesses and municipalities for 2020.

EXPENSE HIGHLIGHTS

- Health insurance expense budgeted at 6% increase over 2019 premiums (depending upon plan selected).
- Budget reflects \$460,000 of contracted direct payments made to the Town of Ava and the Town and Villages of Boonville, consistent with our Host Community Agreements.
- Fuel expense was budgeted at \$2.50 per gallon as the result of industry forecasts.
- Capital projects funded through tipping fees will be \$281,000 for 2020.
- Public education expenses are projected to be \$75,000.
- Workers' compensation budget is based upon 5-year average of the Authority's actual claims.
- The annual contributions to the NYS Retirement System will stay consistent with 2019 costs as rates have remained relatively the same.
- Reduced Debt Service based upon defeasance of the Authority's 2007 bonds.

MUNICIPAL BUDGETS

• The Authority manages the waste and recyclables collection systems for the City of Utica and the Village of Ilion, Frankfort, Mohawk, Herkimer and Dolgeville. The Authority currently maintains a separate accounting system for each municipality.

A public hearing and an overview of the proposed 2020 budget will be held preceding the November 18, 2019 Board meeting at 4:30 PM. A vote on the proposed 2020 budget is anticipated at the December 16, 2019 meeting.

Please feel free to contact me if you have any questions.

WAR/jmt



2020 PROPOSED BUDGET

	CONTRACT PERMITTED	NON-CONTRACT PERMITTED	
2020	HAULER	HAULER	RESIDENT
PROPOSED	RATE PER TON	RATE PER TON	RATE PER TON
FEE SCHEDULE	OR	OR	OR
WASTE CLASS	RATE PER ITEM	RATE PER ITEM	RATE PER ITEM
Municipal Solid Waste (MSW) [Non-Recyclable Waste]	\$62.00	\$115.00	\$62.00
Local Solid Waste (LSW) [Non-Recyclable Waste]	\$52.00	N/A	N/A
Sludge	\$62.00	\$115.00	N/A
Source Separated Organics (SSO) *	\$40.00	\$115.00	N/A
Construction & Demolition (C&D)	\$58.00	\$115.00	\$58.00 L
C&D Trucking & Disposal Roll-Off	\$73.00	N/A	N/A
C&D Trucking & Disposal Trailer	\$58.00	N/A	N/A
C&D - Trailer Direct Haul	\$50.00	N/A	N/A
SSO Mixed with 25% MSW/ 25% Recyclables * Waste Mixed with 25% Recyclables	\$124.00 \$124.00	\$230.00	\$124.00 \$124.00
Select C&D (Clean Fill Only i.e., asphalt, concrete, brick and stone)	\$25.00	\$230.00 N/A	\$25.00
Clean Wood Pallets	\$15.00	\$15.00	\$15.00
Direct Haul Special Waste	\$55.00	\$87.00	N/A
Direct Haul Asbestos (1 ton minimum up to 4,000 tons)	\$80.00	\$159.00	N/A
Direct Haul Bulk Asbestos (> 4,000 tons per year to 8,000 tons per year)	\$70.00	\$159.00	N/A
Direct Haul Bulk Asbestos (> 8,000 tons per year)	\$60.00	\$159.00	N/A
ADC/Contaminated Soil – Regional Landfill Cover	\$15-\$30	N/A	N/A
Single Stream Recyclables(Oneida & Herkimer County)	\$0.00	\$49.00	\$0.00
Out of Region Single Stream Recyclables (Prior Authorization Needed)	TBD	N/A	N/A
Recyclables Mixed with Unacceptable Material	\$62.00	\$115.00	\$62.00
Green Waste/Wood Chip Disposal	\$15.00	\$18.50	\$5.00 Flat Fee P/U Truck
Green Waste/Wood Chip Disposal - Minimum Charge	\$5.00	\$5.00	\$5.00
Bagged Compost Out	N/A	N/A	\$2.00 Per Bag or 3 Bags for \$5.00
Bulk Compost Out - Large P/U Truck [3 buckets] (we load)	N/A	N/A	\$20.00 Flat Fee
Bulk Compost Out - Small P/U Truck [up to 2 buckets] (we load)	N/A	N/A	\$15.00 Flat Fee
Bulk Compost Out - Less than 100 yd. (we load)	N/A	N/A	\$15.00 Per Yard
Bulk Compost Out - Greater than 100 yd. (we load)	N/A	N/A	\$12.00 Per Yard - By Appointment Only
Bulk Compost Out - Greater than 500 yards per year (we load)	N/A	N/A	\$10.00 Per Yard
Stumps, Root Balls & Oversized Limbs	\$15.00	\$18.50	N/A
Tires up to 20" (Per Tire)	\$2.50	\$3.00	\$2.50
Tires Bulk	\$190.00	\$235.00	\$190.00
Tires on a Rim Add for Each	\$2.00	\$2.00	\$2.00
Household White Goods (i.e. Washers) Per Item	\$0.00	\$0.00	\$0.00
Household Items w/CFCs (i.e. Freezers) Per Item	\$10.00 N/A	\$15.00	\$10.00
35-Gallon Bag of MSW/SSO	N/A	N/A	\$2.00
One Bulk Item (i.e. Chair/Sofa/Table) Minimum Load Charge - MSW 0 to 250 lbs.	\$7.75 Flat Fee	N/A \$15.00 Flat Fee	\$5.00 \$7.75 Flat Fee
Minimum Load Charge - MSW 251 to 500 lbs.	\$15.50 Flat Fee	\$28.75 Flat Fee	\$15.50 Flat Fee
Minimum Load Charge - MSW 501 to 750 lbs.	\$23.25 Flat Fee	\$43.25 Flat Fee	\$23.25 Flat Fee
Minimum Load Charge - MSW 751 to 1,000 lbs.	\$31.00 Flat Fee	\$57.50 Flat Fee	\$31.00 Flat Fee
Minimum Load Charge - LSW 0 to 250 lbs.	\$6.50 Flat Fee	N/A	N/A
Minimum Load Charge - LSW 251 to 500 lbs.	\$13.00 Flat Fee	N/A	N/A
Minimum Load Charge - LSW 501 to 750 lbs.	\$19.50 Flat Fee	N/A	N/A
Minimum Load Charge - LSW 751 to 1,000 lbs.	\$26.00 Flat Fee	N/A	N/A
Minimum Load Charge - C & D 0 to 250 lbs.	\$7.25 Flat Fee	\$15.00 Flat Fee	\$7.25 Flat Fee
Minimum Load Charge - C & D 251 to 500 lbs.	\$14.50 Flat Fee	\$28.75 Flat Fee	\$14.50 Flat Fee
Minimum Load Charge - C & D 501 to 750 lbs.	\$21.75 Flat Fee	\$43.25 Flat Fee	\$21.75 Flat Fee
Minimum Load Charge - C & D 751 to 1,000 lbs.	\$29.00 Flat Fee	\$57.50 Flat Fee	\$29.00 Flat Fee
Minimum Load Charge - SSO 0 to 250 lbs. *	\$5.00 Flat Fee	\$15.00 Flat Fee	\$5.00 Flat Fee
Minimum Load Charge - SSO 251 to 500 lbs. *	\$10.00 Flat Fee	\$28.75 Flat Fee	\$10.00 Flat Fee
Minimum Load Charge - SSO 501 to 750 lbs. *	\$15.00 Flat Fee	\$43.25 Flat Fee	\$15.00 Flat Fee
Minimum Load Charge - SSO 751 to 1,000 lbs. *	\$20.00 Flat Fee	\$57.50 Flat Fee	\$20.00 Flat Fee
Penalty for Untarped Loads	\$10.00	\$10.00	\$10.00
Manually Removing Frozen Loads	\$0.00	\$25.00	N/A
Vehicle Weight Fee	\$5.00	\$10.00	\$5.00

MSW = Municipal Solid Waste (Non-Recyclable Waste)

LSW = Local Solid Waste (Non-Recyclable Waste)

ADC = Alternate Daily Cover

C&D = Construction & Demolition Debris

SSO= Source Separated Organics

T&D = Trucking & Disposal

* Rates will be Applicable upon commencement of operation of SSO Processing Facility

N/A = Non-Applicable TBD = To Be Determined

2020 PROJECTED TONNAGE

	2017	2018	2019	2019	2019	2019	2019	2020	2020	2020
Waste Class	Actual	Actual	Projected	Adopted	Budgeted	Actual Tons	Revenue	Projected	Proposed	Budgeted
	Tons	Tons	Tons	Rates	Revenue	6 months	6 Mo.	Tons	Rates	Revenue
MSW	157,591	159,583	156,000	\$62.00	\$9,672,000	79,974	\$5,005,066	157,500	\$62.00	\$9,765,000
C&D	54,245	57,220	48,000	\$58.00	\$2,784,000	25,537	\$1,511,941	49,500	\$58.00	\$2,871,000
C&D/T&D Trailer	10,203	2,997	1,000	\$58.00	\$58,000	393	\$22,790	1,000	\$58.00	\$58,000
C&D/ Trailer Direct	1,835	1,624	500	\$50.00	\$25,000	38	\$1,879	500	\$50.00	\$25,000
C&D/T&D Roll-off	1,354	246	300	\$73.00	\$21,900	913	\$66,680	300	\$73.00	\$21,900
Direct Haul Special	2,714	8,216	3,000	\$55.00	\$165,000	1,418	\$78,717	3,000	\$55.00	\$165,000
Local Waste	7,035	7,010	6,700	\$52.00	\$348,400	3,179	\$163,293	6,700	\$52.00	\$348,400
Sludge	11,384	12,591	11,000	\$62.00	\$682,000	7,424	\$446,955	18,000	\$62.00	\$1,116,000
Asbestos	5,677	4,878	4,500	\$80.00	\$360,000	6,829	\$546,065	4,500	\$80.00	\$360,000
Source Separated Organics Processing	N/A	N/A	2,000	\$40.00	\$80,000	36	\$1,429	2,000	\$40.00	\$80,000
ADC/Cover****	73,508	88,450	45,000	\$15 - \$30	\$1,125,000	21,591	\$545,342	43,000	\$15 - \$30	\$1,075,000
TOTAL	325,546	342,816	278,000		\$15,321,300	147,332	\$8,390,156	286,000		\$15,885,300
**** Revenue is estimated at \$25 per ton for 2019 and 2020										

•	PROPOSED 2020 AUTHORITY REVENUES						
		2019	2019	2020			
		SIX MONTHS	AMENDED	PROPOSED			
CATEGORY	2018 ACTUAL	ACTUAL	BUDGET	BUDGET			
System Tipping Fee (STF)	\$18,121,253	\$8,486,130	\$15,321,300	\$15,885,300			
Sale of Recyclables	\$1,764,985	\$685,666	\$1,850,000	\$980,000			
Recyclable Processing Fees	\$781,285	\$397,228	\$775,000	\$810,000			
Compost Tipping Fees	\$189,611	\$89,082	\$160,000	\$175,000			
Interest Earnings	\$579,493	\$553,960	\$400,000	\$740,000			
Recycling Fees-Tires	\$164,171	\$71,501	\$140,000	\$145,000			
Department Transfers	\$75,000	\$37,500	\$75,000	\$75,000			
HHW Grant/Recycling Grant	\$732,083	\$1,172,343	\$115,000	\$185,000			
CESQG Fees	\$41,026	\$13,990	\$37,000	\$34,000			
Sale of Equipment	\$53,629	\$5,107	\$35,000	\$102,000			
Discounts	(\$9,705)	(\$7,503)	(\$10,000)	(\$10,000)			
Penalties	(\$18,066)	\$13,337	\$2,000	\$10,000			
Recovery of Bad Debt	\$29	\$100,199	\$0	\$0			
Sale of Compost/Grinding	\$101,870	\$41,441	\$95,000	\$85,000			
Miscellaneous Income	\$82,244	\$30,007	\$61,700	\$68,700			
Landfill Gas Revenues	\$332,837	\$163,647	\$320,000	\$320,000			
Sale of Carbon Credits	\$432,221	\$160,000	\$320,000	\$215,000			
Electronics Recycling	\$0	\$0	\$0	\$0			
Solar Array Net Meter Credits	\$146,434	\$58,245	\$125,000	\$130,000			
Subtotal	\$23,570,399	\$12,071,880	\$19,822,000	\$19,950,000			

PROPOSED 2020 LOCAL GOVERNMENT REVENUES

		2019	2019	2020
		SIX MONTHS	AMENDED	PROPOSED
CATEGORY	2018 ACTUAL	ACTUAL	BUDGET	BUDGET
Toter Revenue	\$752,728	\$382,897	\$748,890	\$760,100
Sale of Bags	\$2,223,951	\$1,161,823	\$2,257,604	\$2,319,775
User Fees	\$2,215,136	\$1,179,085	\$2,280,000	\$2,280,000
Interest Earnings	\$6,496	\$3,706	\$4,360	\$8,300
Penalties	\$52,013	\$40,946	\$50,000	\$55,000
Miscellaneous Income	\$6,118	\$1,599	\$3,446	\$1,825
Subtotal	\$5,256,441	\$2,770,057	\$5,344,300	\$5,425,000
TOTAL REVENUES	\$28,826,840	\$14,841,936	\$25,166,300	\$25,375,000

PROPOSED 2020 AUTHORITY EXPENSES						
		2019	2019	2020		
	2018	SIX MONTHS	AMENDED	PROPOSED		
CATEGORY	ACTUAL	ACTUAL	BUDGET	BUDGET		
Salaries & Wages	\$3,631,893	\$1,818,722	\$3,927,766	\$4,100,053		
Overtime/Shift Differential	\$453,448	\$183,224	\$418,950	\$405,300		
Other Fees & Services	\$915,180	\$404,858	\$853,000	\$849,633		
Temporary Labor	\$350,417	\$195,512	\$158,500			
Office Equipment & Supplies	\$26,722	\$11,579	\$22,100	\$18,750		
Insurance	\$187,748	\$95,213		\$205,328		
Rent/Lease of Equipment	\$17,096			\$16,350		
Utilities	\$230,512	\$121,193	\$262,800	\$251,900		
Telephone	\$46,371	\$22,941	\$53,000	\$48,500		
Postage/Shipping	\$10,304	\$2,875	\$8,800	\$9,800		
Training	\$12,543	\$8,592	\$12,000	\$12,025		
Public Information	\$82,163		\$120,000			
Uniforms & Safety	\$24,303	\$31,679	\$49,500			
Auto Supplies/Repairs	\$226,315	\$107,633	\$208,000	\$221,500		
Travel	\$17,664	\$8,216	\$17,250	\$17,750		
Gas & Oil	\$815,333	\$405,944	\$826,125	\$871,500		
Materials & Supplies	\$337,757	\$134,497	\$308,000	\$313,500		
Maintenance Service Contracts	\$209,844	\$101,234	\$206,500	\$215,500		
Transportation	\$2,617,693	\$1,337,414	\$2,380,300	\$2,579,200		
Disposal Fees	\$762,649	\$523,811	\$552,500	\$592,500		
Host Community Fee	\$721,980	\$312,432	\$718,000	\$724,000		
Other Expenses	\$178,973	\$75,156	\$203,000	\$178,000		
Retirement	\$512,193	\$305,180	\$610,360	\$607,029		
Social Security	\$293,590	\$144,777	\$332,517	\$344,661		
Workers Compensation	\$152,261	\$72,084	\$145,470	\$153,010		
Unemployment	\$11,201	\$0	\$0			
Health Insurance	\$907,755	\$458,001	\$1,198,412	\$1,141,212		
GASB 75 Contribution	\$126,684	\$55,228	\$195,500	\$195,500		
Debt Service	\$654,204	\$288,056	\$2,979,597	\$3,003,880		
Capital Projects	\$154,285	\$0	\$483,000	\$281,000		
Depreciation	\$3,501,513	\$2,011,562	\$0	\$0		
Transfers to Other Departments	\$12,000	\$6,000	\$12,000	\$12,000		
Trustee Fees	\$4,000	\$2,750	\$4,000	\$4,000		
Reserves	\$0	\$0	\$2,000,000	\$2,100,000		
Contingency	\$0	\$0	\$356,011	\$182,920		
Bad Debt	\$38,168	\$0	\$0	\$0		
TOTAL EXPENSES	\$18,244,761	\$9,290,863	\$19,822,000	\$19,950,000		

PROPOSED 2020 LOCAL GOVERNMENT EXPENSES						
CATEGORY	2018 ACTUAL	2019 SIX MONTHS ACTUAL	2019 AMENDED BUDGET	2020 PROPOSED BUDGET		
Salaries & Wages	\$174,487	\$90,282	\$176,100	\$187,304		
Overtime/Shift Differential	\$15,087	\$7,846	\$16,500	\$16,000		
Other Fees & Services	\$363,956	\$185,993	\$378,050	\$382,950		
Temporary Labor	\$0	\$0	\$0	\$0		
Office Equipment & Supplies	\$1,347	\$588	\$1,200	\$1,500		
Insurance	\$9,959	\$4,981	\$10,000	\$10,000		
Rent/Lease of Equipment	\$51,046	\$24,339	\$52,006	\$52,200		
Utilities	\$0		\$0	\$0		
Telephone	\$706	\$315	\$800	\$650		
Postage/Shipping	\$15,588	\$11,653	\$16,950	\$16,250		
Training	\$75	\$0	\$0	\$0		
Public Information	\$0	\$150	\$500	\$500		
Uniforms & Safety	\$550	\$1,384	\$2,500	\$2,500		
Auto Supplies/Repairs	\$944	\$759	\$2,000	\$2,500		
Travel	\$0	\$0	\$0	\$0		
Gas & Oil	\$6,988	\$3,322	\$6,500	\$7,000		
Materials & Supplies	\$1,011	\$464	\$1,000	\$1,000		
Maintenance Service Contracts	\$1,557	\$982	\$2,400	\$1,520		
Transportation	\$0	\$0	\$0	\$0		
Disposal Fees	\$1,492,450	\$730,041	\$1,463,047	\$1,476,395		
Collection Fees	\$2,628,523	\$1,384,081	\$2,753,727	\$2,778,125		
Other Expenses	\$32,210	\$23,537	\$34,000	\$35,000		
Retirement	\$29,451	\$15,474	\$30,947	\$31,888		
Social Security	\$13,566	\$7,005	\$14,734	\$15,553		
Workers Compensation	\$7,773	\$3,232	\$6,522	\$6,990		
Health Insurance	\$46,904	\$25,962	\$49,139	\$47,780		
Debt Service	\$0	\$0	\$0	\$0		
Capital Projects	\$0	\$0	\$0	\$50,000		
Depreciation	\$37,300	\$18,518	\$0	\$0		
GASB 75	\$16,439	\$7,491	\$29,500	\$29,500		
Contingency	\$0	\$0	\$45,137	\$20,829		
Transfers to Other Departments	\$35,000	\$17,500	\$35,000	\$35,000		
Bad Debt	\$211,613	\$108,027	\$216,041	\$216,066		
TOTAL EXPENSES	\$5,194,531	\$2,673,926	\$5,344,300	\$5,425,000		