

Preserving the environment through integrated recovery and disposal.

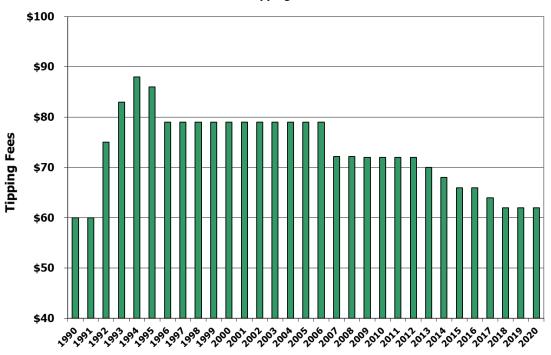
MEMORANDUM

- TO: Elected Officials, ABO, Investors, Contractors and Interested Individuals
- FROM: William A. Rabbia, Executive Director
- DATE: December 17, 2019
 - RE: Adopted 2020 Budget

On December 16, 2019, the Oneida-Herkimer Solid Waste Authority adopted the proposed 2020 budget and rate schedule. The adopted 2020 budget summary and rate schedule are posted on the Authority's website at <u>www.ohswa.org</u>.

Highlights of the Authority's Adopted Budget and Rates for 2020 include:

- The Authority will maintain rates charged in 2019 with no increases.
- The Authority will maintain rate for source separated organics (SSO) [food waste] of \$40 per ton. The Authority's SSO processing facility became operational in second quarter 2019 and will process SSO to be diverted from the landfill and converted to electricity.



ONEIDA-HERKIMER SOLID WASTE AUTHORITY Historical MSW Tipping Fees 1990 - 2020

BOARD OF DIRECTORS

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Kenneth A. Long

Harry A. Hertline *Treasurer* Neil C. Angell James M. D'Onofrio James A. Franco Barbara Freeman Nancy A. Novak Richard G. Redmond James M. Williams William A. Rabbia Executive Director Jodi M. Tuttle Authority Board Secretary



MEMORANDUM

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REVENUE HIGHLIGHTS

- 2020 projected tonnage estimates based upon 8-month actual tonnage in 2019 and a review of historical data.
- Sale of recyclables revenues forecasted with 8-month data from 2019, historical review and market projections for 2020.
- The out of county recyclables processing revenue has slightly increased with the projected annual tonnage from Oswego, Lewis and Fulton Counties.
- The Authority will continue to operate two engines at its power facility as per its agreement with WM Renewable Energy.
- Carbon credit revenue is budgeted only through July 14, 2020. Carbon credits are typically valued only for the first 10 years of a project.
- The Authority will continue to waive the permit fee for the haulers/businesses and municipalities for 2020.

EXPENSE HIGHLIGHTS

- Health insurance expense budgeted at 6% increase over 2019 premiums (depending upon plan selected).
- Budget reflects \$460,000 of contracted direct payments made to the Town of Ava and the Town and Villages of Boonville, consistent with our Host Community Agreements.
- Fuel expense was budgeted at \$2.50 per gallon as the result of industry forecasts.
- Capital projects funded through tipping fees will be \$281,000 for 2020.
- Public education expenses are projected to be \$75,000.
- Workers' compensation budget is based upon 5-year average of the Authority's actual claims.
- The annual contributions to the NYS Retirement System will stay consistent with 2019 costs as rates have remained relatively the same.
- Reduced Debt Service based upon defeasance of the Authority's 2007 bonds.

MUNICIPAL BUDGETS

• The Authority manages the waste and recyclables collection systems for the City of Utica and the Village of Ilion, Frankfort, Mohawk, Herkimer and Dolgeville. The Authority currently maintains a separate accounting system for each municipality.

If you would like more information on the 2020 budget, or have any questions, please feel free to contact me.

WAR/jmt



2020 ADOPTED BUDGET



Preserving the environment through integrated recovery and disposal.

Introductory No. 18

Resolution No. 18

Introduced by: Mr. Bono Seconded by: Mr. Hertline

RE: APPROVAL OF 2020 ONEIDA-HERKIMER SOLID WASTE MANAGEMENT AUTHORITY BUDGET, 2020 RATE SCHEDULE, AND THE SOLID WASTE COLLECTION AND DISPOSAL PERMIT RULES AND REGULATIONS

WHEREAS, the Authority commenced the budget preparation process in August; and

- WHEREAS, the Finance Committee of the Board of Directors reviewed financial information, revenue estimates, and expenditure requests and the Committee evaluated alternatives and compiled a proposed budget for 2020; and
- WHEREAS, the proposed budget for the Oneida-Herkimer Solid Waste Management Authority for 2020 was distributed on October 28, 2019 in conformance with the Public Authorities Accountability Act, the Authority statute and bylaws; and
- WHEREAS, the proposed budget has been available for public comment since October 28, 2019 and it was also the subject of a public briefing at the Authority meeting on November 18, 2019; and
- WHEREAS, a public hearing was held on November 18, 2019 to receive and consider public comment on the proposed budget; and
- WHEREAS, all other provisions of the Public Authorities Accountability Act, Authority Statute and Bylaws were met with respect to the proposed budget; and
- WHEREAS, the proposed budget for the Authority covers the revenues and expenditures for the Administrative function, the Western Transfer Station, the Eastern Transfer Station, the Green Waste Compost Facility, the Recycling Center, the Household Hazardous Waste Facility, Debt Service, the Regional Landfill Facility, the Utica collection function, the Ilion collection function, the Frankfort collection function, the Mohawk collection function, the Dolgeville collection function and the Herkimer collection function; and
- WHEREAS, the Authority is continuing a system of fees and charges which meet all its obligations and support its functions and also provide direct economic incentives to maximize recycling; and
- **RESOLVED,** that the Authority hereby adopts the 2020 proposed budget; and be it further

RESOLVED, the attached schedule of charges be adopted for Authority Services for 2020; and be it further

BOARD OF DIRECTORS Kenneth A. Long Harry A. Hertline Treasurer Neil C. Angell

James M. D'Onofrio James A. Franco Barbara Freeman

Nancy A. Novak Richard G. Redmond James M. Williams

Executive Director Jodi M. Tuttle Authority Board Secretary

William A. Rabbia

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Vincent J. Bono Vice Chairman

Chairman

Introductory No. 18 Resolution No. 18 Page 2

- **RESOLVED,** that the Authority hereby approves the Solid Waste Collection and Disposal Permit Rules and Regulations as attached; and be it further
- **RESOLVED,** that the Authority reserves the right to establish or amend fees, as it may deem necessary, at a later date.

Adopted by the following vote:

AYES_10_NAYS_0_

Dated: December 16, 2019

RATE PER TON	HAULER RATE PER TON	RESIDENT RATE PER TON
OR	OR	OR
RATE PER ITEM	RATE PER ITEM	RATE PER ITEM
		\$62.00
		N/A
		N/A
\$40.00	\$115.00	N/A
\$58.00	\$115.00	\$58.00
\$73.00	N/A	N/A
\$58.00	N/A	N/A
\$50.00	N/A	N/A
\$124.00	\$230.00	\$124.00
\$124.00	\$230.00	\$124.00
\$25.00	N/A	\$25.00
\$15.00	\$15.00	\$15.00
\$55.00	\$87.00	N/A
\$80.00	\$159.00	N/A
\$70.00	\$159.00	N/A
\$60.00	\$159.00	N/A
\$15-\$30	N/A	N/A
\$0.00	\$49.00	\$0.00
		N/A
		\$62.00
		\$5.00 Flat Fee P/U Truck
		\$5.00
		\$2.00 Per Bag or 3 Bags for \$5.00
		\$20.00 Flat Fee
		\$15.00 Flat Fee
		\$15.00 Per Yard
		\$12.00 Per Yard - By Appointment Only
		\$10.00 Per Yard
•		N/A \$2.50
		\$2.50 \$190.00
		\$2.00
		\$0.00
		\$10.00
		\$2.00
		\$5.00
		\$7.75 Flat Fee
		\$15.50 Flat Fee
		\$23.25 Flat Fee
		\$31.00 Flat Fee
\$6.50 Flat Fee	N/A	N/A
\$13.00 Flat Fee	N/A	N/A
\$19.50 Flat Fee	N/A	N/A
\$26.00 Flat Fee	N/A	N/A
\$7.25 Flat Fee	\$15.00 Flat Fee	\$7.25 Flat Fee
\$14.50 Flat Fee	\$28.75 Flat Fee	\$14.50 Flat Fee
\$21.75 Flat Fee	\$43.25 Flat Fee	\$21.75 Flat Fee
\$29.00 Flat Fee	\$57.50 Flat Fee	\$29.00 Flat Fee
\$5.00 Flat Fee	\$15.00 Flat Fee	\$5.00 Flat Fee
\$10.00 Flat Fee	\$28.75 Flat Fee	\$10.00 Flat Fee
\$15.00 Flat Fee	\$43.25 Flat Fee	\$15.00 Flat Fee
\$20.00 Flat Fee	\$57.50 Flat Fee	\$20.00 Flat Fee
\$10.00	\$10.00	\$10.00
\$0.00	\$25.00	N/A
\$5.00	\$10.00	\$5.00
	\$62.00 \$52.00 \$62.00 \$40.00 \$58.00 \$73.00 \$58.00 \$50.00 \$124.00 \$124.00 \$124.00 \$25.00 \$15.00 \$55.00 \$80.00 \$70.00 \$60.00 \$15.\$30 \$0.00 \$15.\$30 \$0.00 \$15.\$30 \$0.00 \$15.\$30 \$0.00 \$15.\$30 \$2.00 \$15.00 \$2.00 \$15.00 \$2.50 \$190.00 \$2.50 \$190.00 \$2.00 \$0.00 \$10.00 N/A N/A N/A N/A \$15.00 Flat Fee \$2.00 \$2.00 \$2.00 \$10.00 N/A N/A N/A \$15.50 Flat Fee	\$62.00 \$115.00 \$52.00 N/A \$62.00 \$115.00 \$40.00 \$115.00 \$58.00 \$115.00 \$73.00 N/A \$58.00 N/A \$50.00 N/A \$124.00 \$230.00 \$124.00 \$230.00 \$124.00 \$230.00 \$25.00 N/A \$15.00 \$15.00 \$55.00 \$87.00 \$80.00 \$159.00 \$70.00 \$159.00 \$60.00 \$159.00 \$15.30 N/A \$0.00 \$49.00 TBD N/A \$62.00 \$115.00 \$15.00 \$18.50 \$5.00 \$5.00 N/A N/A N/A N/A N/A N/A \$15.00 \$18.50 \$2.00 \$2.00 \$2.00 \$3.00 \$190.00 \$235.00 \$2.00 \$2.00

LSW = Local Solid Waste (Non-Recyclable Waste)

ADC = Alternate Daily Cover

C&D = Construction & Demolition Debris

SSO= Source Separated Organics

T&D = Trucking & Disposal

* Rates will be Applicable upon commencement of operation of SSO Processing Facility

N/A = Non-Applicable

2020 PROJECTED TONNAGE

Waste Class	2017 Actual Tons	2018 Actual Tons	2019 Projected Tons	2019 Adopted Rates	2019 Budgeted Revenue	2019 Actual Tons 6 months	2019 Revenue 6 Mo.	2020 Projected Tons	2020 ADOPTED Rates	2020 Budgeted Revenue
MSW	157,591	159,583	156,000	\$62.00	\$9,672,000	79,974	\$5,005,066	157,500	\$62.00	\$9,765,000
C&D	54,245	57,220	48,000	\$58.00	\$2,784,000	25,537	\$1,511,941	49,500	\$58.00	\$2,871,000
C&D/T&D Trailer	10,203	2,997	1,000	\$58.00	\$58,000	393	\$22,790	1,000	\$58.00	\$58,000
C&D/ Trailer Direct	1,835	1,624	500	\$50.00	\$25,000	38	\$1,879	500	\$50.00	\$25,000
C&D/T&D Roll-off	1,354	246	300	\$73.00	\$21,900	913	\$66,680	300	\$73.00	\$21,900
Direct Haul Special	2,714	8,216	3,000	\$55.00	\$165,000	1,418	\$78,717	3,000	\$55.00	\$165,000
Local Waste	7,035	7,010	6,700	\$52.00	\$348,400	3,179	\$163,293	6,700	\$52.00	\$348,400
Sludge	11,384	12,591	11,000	\$62.00	\$682,000	7,424	\$446,955	18,000	\$62.00	\$1,116,000
Asbestos	5,677	4,878	4,500	\$80.00	\$360,000	6,829	\$546,065	4,500	\$80.00	\$360,000
Source Separated Organics Processing	N/A	N/A	2,000	\$40.00	\$80,000	36	\$1,429	2,000	\$40.00	\$80,000
ADC/Cover****	73,508	88,450	45,000	\$15 - \$30	\$1,125,000	21,591	\$545,342	43,000	\$15 - \$30	\$1,075,000
TOTAL	325,546	342,816	278,000		\$15,321,300	147,332	\$8,390,156	286,000		\$15,885,300
**** Revenue is estimated at \$25 per ton	**** Revenue is estimated at \$25 per ton for 2019 and 2020									

		2019	2019	2020	
		SIX MONTHS	AMENDED	ADOPTED	
CATEGORY	2018 ACTUAL	ACTUAL	BUDGET	BUDGET	
System Tipping Fee (STF)	\$18,121,253	\$8,486,130	\$15,321,300	\$15,885,300	
Sale of Recyclables	\$1,764,985	\$685,666	\$1,850,000	\$980,000	
Recyclable Processing Fees	\$781,285	\$397,228	\$775,000	\$810,000	
Compost Tipping Fees	\$189,611	\$89,082	\$160,000	\$175,000	
Interest Earnings	\$579,493	\$553,960	\$400,000	\$740,000	
Recycling Fees-Tires	\$164,171	\$71,501	\$140,000	\$145,000	
Department Transfers	\$75,000	\$37,500	\$75,000	\$75,000	
HHW Grant/Recycling Grant	\$732,083	\$1,172,343	\$115,000	\$185,000	
CESQG Fees	\$41,026	\$13,990	\$37,000	\$34,000	
Sale of Equipment	\$53,629	\$5,107	\$35,000	\$102,000	
Discounts	(\$9,705)	(\$7,503)	(\$10,000)	(\$10,000)	
Penalties	(\$18,066)	\$13,337	\$2,000	\$10,000	
Recovery of Bad Debt	\$29	\$100,199	\$0	\$C	
Sale of Compost/Grinding	\$101,870	\$41,441	\$95,000	\$85,000	
Miscellaneous Income	\$82,244	\$30,007	\$61,700	\$68,700	
Landfill Gas Revenues	\$332,837	\$163,647	\$320,000	\$320,000	
Sale of Carbon Credits	\$432,221	\$160,000	\$320,000	\$215,000	
Electronics Recycling	\$0	\$0	\$0	\$C	
Solar Array Net Meter Credits	\$146,434	\$58,245	\$125,000	\$130,000	
Subtotal	\$23,570,399	\$12,071,880	\$19,822,000	\$19,950,000	

ADOPTED 2020 LOCAL GOVERNMENT REVENUES								
		2019	2019	2020				
		SIX MONTHS	AMENDED	ADOPTED				
CATEGORY	2018 ACTUAL	ACTUAL	BUDGET	BUDGET				
Toter Revenue	\$752,728	\$382,897	\$748,890	\$760,100				
Sale of Bags	\$2,223,951	\$1,161,823	\$2,257,604	\$2,319,775				
User Fees	\$2,215,136	\$1,179,085	\$2,280,000	\$2,280,000				
Interest Earnings	\$6,496	\$3,706	\$4,360	\$8,300				
Penalties	\$52,013	\$40,946	\$50,000	\$55,000				
Miscellaneous Income	\$6,118	\$1,599	\$3,446	\$1,825				
Subtotal	\$5,256,441	\$2,770,057	\$5,344,300	\$5,425,000				
TOTAL REVENUES	\$28,826,840	\$14,841,936	\$25,166,300	\$25,375,000				

ADOPTED 2020 AUTHORITY EXPENSES							
	2019 2019						
	2018	SIX MONTHS	AMENDED	ADOPTED			
CATEGORY	ACTUAL	ACTUAL	BUDGET	BUDGET			
Salaries & Wages	\$3,631,893	\$1,818,722	\$3,927,766	\$4,100,053			
Overtime/Shift Differential	\$453,448	\$183,224	\$418,950	\$405,300			
Other Fees & Services	\$915,180	\$404,858	\$853,000	\$849,633			
Temporary Labor	\$350,417	\$195,512	\$158,500	\$160,400			
Office Equipment & Supplies	\$26,722	\$11,579	\$22,100	\$18,750			
Insurance	\$187,748	\$95,213	\$182,291	\$205,328			
Rent/Lease of Equipment	\$17,096	\$8,749	\$16,750	\$16,350			
Utilities	\$230,512	\$121,193	\$262,800	\$251,900			
Telephone	\$46,371	\$22,941	\$53,000	\$48,500			
Postage/Shipping	\$10,304	\$2,875	\$8,800	\$9,800			
Training	\$12,543	\$8,592	\$12,000	\$12,025			
Public Information	\$82,163	\$35,749	\$120,000	\$75,000			
Uniforms & Safety	\$24,303	\$31,679	\$49,500	\$58,300			
Auto Supplies/Repairs	\$226,315	\$107,633	\$208,000	\$221,500			
Travel	\$17,664	\$8,216	\$17,250	\$17,750			
Gas & Oil	\$815,333	\$405,944	\$826,125	\$871,500			
Materials & Supplies	\$337,757	\$134,497	\$308,000	\$313,500			
Maintenance Service Contracts	\$209,844	\$101,234	\$206,500	\$215,500			
Transportation	\$2,617,693	\$1,337,414	\$2,380,300	\$2,579,200			
Disposal Fees	\$762,649	\$523,811	\$552,500	\$592,500			
Host Community Fee	\$721,980	\$312,432	\$718,000	\$724,000			
Other Expenses	\$178,973	\$75,156	\$203,000	\$178,000			
Retirement	\$512,193	\$305,180	\$610,360	\$607,029			
Social Security	\$293,590	\$144,777	\$332,517	\$344,661			
Workers Compensation	\$152,261	\$72,084	\$145,470	\$153,010			
Unemployment	\$11,201	\$0	\$0	\$0			
Health Insurance	\$907,755	\$458,001	\$1,198,412	\$1,141,212			
GASB 75 Contribution	\$126,684	\$55,228	\$195,500	\$195,500			
Debt Service	\$654,204	\$288,056	\$2,979,597	\$3,003,880			
Capital Projects	\$154,285	\$0	\$483,000	\$281,000			
Depreciation	\$3,501,513	\$2,011,562	\$0	\$0			
Transfers to Other Departments	\$12,000	\$6,000	\$12,000	\$12,000			
Trustee Fees	\$4,000	\$2,750	\$4,000	\$4,000			
Reserves	\$0	\$0	\$2,000,000	\$2,100,000			
Contingency	\$0	\$0	\$356,011	\$182,920			
Bad Debt	\$38,168	\$0	\$0	\$0			
TOTAL EXPENSES	\$18,244,761	\$9,290,863	\$19,822,000	\$19,950,000			

ADOPTED 2020 LOCAL GOVERNMENT EXPENSES					
CATEGORY	2018 ACTUAL	2019 SIX MONTHS ACTUAL	2019 AMENDED BUDGET	2020 ADOPTED BUDGET	
Salaries & Wages	\$174,487	\$90,282	\$176,100	\$187,304	
Overtime/Shift Differential	\$15,087	\$7,846	\$16,500	\$16,000	
Other Fees & Services	\$363,956	\$185,993	\$378,050	\$382,950	
Temporary Labor	\$0	\$0	\$0	\$0	
Office Equipment & Supplies	\$1,347	\$588	\$1,200	\$1,500	
Insurance	\$9,959	\$4,981	\$10,000	\$10,000	
Rent/Lease of Equipment	\$51,046	\$24,339	\$52,006	\$52,200	
Utilities	\$0		\$0	\$0	
Telephone	\$706	\$315	\$800	\$650	
Postage/Shipping	\$15,588	\$11,653	\$16,950	\$16,250	
Training	\$75	\$0	\$0	\$0	
Public Information	\$0	\$150	\$500	\$500	
Uniforms & Safety	\$550	\$1,384	\$2,500	\$2,500	
Auto Supplies/Repairs	\$944	\$759	\$2,000	\$2,500	
Travel	\$0	\$0	\$0	\$0	
Gas & Oil	\$6,988	\$3,322	\$6,500	\$7,000	
Materials & Supplies	\$1,011	\$464	\$1,000	\$1,000	
Maintenance Service Contracts	\$1,557	\$982	\$2,400	\$1,520	
Transportation	\$0	\$0	\$0	\$0	
Disposal Fees	\$1,492,450	\$730,041	\$1,463,047	\$1,476,395	
Collection Fees	\$2,628,523	\$1,384,081	\$2,753,727	\$2,778,125	
Other Expenses	\$32,210	\$23,537	\$34,000	\$35,000	
Retirement	\$29,451	\$15,474	\$30,947	\$31,888	
Social Security	\$13,566	\$7,005	\$14,734	\$15,553	
Workers Compensation	\$7,773	\$3,232	\$6,522	\$6,990	
Health Insurance	\$46,904	\$25,962	\$49,139	\$47,780	
Debt Service	\$0	\$0	\$0	\$0	
Capital Projects	\$0	\$0	\$0	\$50,000	
Depreciation	\$37,300	\$18,518	\$0	\$0	
GASB 75	\$16,439	\$7,491	\$29,500	\$29,500	
Contingency	\$0	\$0	\$45,137	\$20,829	
Transfers to Other Departments	\$35,000	\$17,500	\$35,000	\$35,000	
Bad Debt	\$211,613	\$108,027	\$216,041	\$216,066	
TOTAL EXPENSES	\$5,194,531	\$2,673,926	\$5,344,300	\$5,425,000	